



सत्यमेव जयते
Government of India

NCGG
National Centre for Good Governance

Annual Report | 2016-17

National Centre for Good Governance

An Autonomous Institution of Department of Personnel and Training
Government of India

Annual Report 2016-17



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INTRODUCTION

I. About the Centre:

The National Centre for Good Governance (NCGG) has been established by the Government of India under the aegis of the Department of Personnel and Training by upgrading the erstwhile National Institution of Administrative Research (NIAR), Lal Bahadur Shastri National Academy of Administration (LBSNAA), Mussoorie, with an expanded mandate. NCGG is an autonomous institution registered as a Society under the Societies Registration Act 1860, with its Head Office at New Delhi and Registered Office at Mussoorie.

II. Mandate of NCGG:

The National Centre for Good Governance is envisaged to be the apex think-tank of the country that would guide Government and help in implementing good Governance reforms. It seeks to be a high-level institute for research and training to deal with the entire gamut of governance issues from the National to State to the local level and in sectors across the Government. It aims to be a national level multi-disciplinary institute devoted to action-research and analytical studies for supporting

good governance strategy, action plan and their implementation with its jurisdiction all over India.

The outcome of the Centre's work is in the form of research papers, studies on best practices on Governance reforms and policy analysis. Its goal is to provide the necessary direction, guidance and capacity-building inputs on Governance and management issues to the Central and State Government organizations, Central Training Institutes and State Administrative Training Institutes.

III. Objectives:

The objectives and functions of NCGG are:

- i. To be the apex think tank of the country in guiding and implementing Citizen Centric good Governance reforms – administrative, social, financial and political.
- ii. To function as a national repository on information on best practices, initiatives and methodologies that promote good Governance, e-Governance initiatives, change management and capacity building within the Government.

- iii. To work towards resolution of key issues in governance, analysis of policy and programme implementation, develop action plans, support governance reforms and provide help in developing synergy across various sectors and Ministries/Departments of GoI, and State Governments.
- iv. To initiate research into various aspects of regulatory and developmental administration, urban and regional planning, sustainable development, social sector programmes and public management/ public policy with special reference to agrarian issues.
- v. To coordinate and organize training programmes sponsored by various government, non-government and foreign agencies. NCGG would provide direction, guidance and capacity building inputs on governance and management issues to the Central /State Government organizations and Central Training Institutes and State ATIs in the form of research papers, best practices on governance reforms, policy analysis and options.
- vi. To hold National Consultations on topical issues, involving all the concerned stakeholders, with a view to evolve consensus with regard to the adoption and execution of policies in the public interest. To interact with other national and international organisations, in and outside government, engaged in research and training in subject areas of mutual interest.

IV. Governing Body:

NCGG is governed by a Governing Body, under the Chairmanship of the Cabinet Secretary. The affairs of the Society are being managed under the overall superintendence, direction and control of the Governing Body. The other members include secretaries of various departments of government of India, eminent academicians and members of Civil Society with expertise and interest in governance reforms. The composition of the members of the Governing Body is listed in Annexure I.

V. Management Committee:

NCGG has a Management Committee with Secretary, Department of Personnel & Training (DoPT) as the Chairperson. The other members are heads of reputed training institutes, research organizations and eminent administrators and academicians. The composition of the members of the Management Committee is listed in Annexure II.

VI. Area of Operation:

During the year, NCGG did work in following areas:

- Governance;
- Water & Sanitation;
- Social Sector;
- Training; and
- Climate Change & Environment.



ACTIVITIES OF NCGG DURING THE YEAR 2016-17

1. Governance

Technical Workshop on 'Citizen Centric Governance' Simplification of Forms:



National Centre for Good Governance (NCGG) has been facilitating and providing a platform to implement good governance reforms in the country.

Keeping in view, its vision and also the mandate of the Hon'ble Prime Minister, NCGG, in collaboration with various Ministries and Departments of Government of India, has taken series of initiatives for Simplification of forms, proformas and procedures.

The objectives of the workshop are:

1. To engage stakeholders in review of the forms from the user perspective.
2. To deliberate upon the changes required in the forms to facilitate easy flow of information and fastening of procedure.
3. To understand the change required in the form and recommending the suggestions for change to respective authorities.
4. To do away the obsolete forms.

Methodology

The methodology adopted so far involves four steps: forming a core group consisting of departmental employees; working intensively with the core group over a week or so; organizing one or more technical workshops involving stakeholders as well as concerned departmental officials for discussion on suggested changes and adoption of proposed changes by the department. After the final workshop, NCGG and concerned departmental officials work on suggested simplified forms.

The department does the process to get approval from the competent authority to implement simplified forms.

During the year 11 Technical workshops on 'Citizen Centric Governance' Simplification of Forms: were held with the following Ministries/ Departments:

- | | |
|--|--|
| <p>(i) Department of Personnel and Training (DoPT), Ministry of Personnel, Public Grievances and Pensions, Government of India</p> <p>(ii) Directorate General of Labour Welfare (DGLW), Ministry of Labour and Employment, Government of India</p> <p>(iii) Department of Empowerment of Persons with Disabilities, Ministry of Social Justice and Empowerment, Government of India</p> <p>(iv) Department of Empowerment of Persons with Disabilities, Ministry of</p> | <p>(v) Department of Fertilizers, Ministry of Chemicals and Fertilizers, Government of India</p> <p>(vi) Department of Ex-Servicemen Welfare, Ministry of Defence, Government of India</p> <p>(vii) Bureau of Civil Aviation Security, Ministry of Civil Aviation, Government of India</p> <p>(viii) Ministry of Heavy Industries and Public Enterprises, Government of India</p> <p>(ix) Department of Civil Aviation, Ministry of Civil Aviation, Government of India</p> <p>(x) Department of Social Justice and Empowerment, Government of India</p> <p>(xi) Department of Posts, Ministry of Communications, Government of India</p> |
|--|--|





II. National Rural Drinking Water Program and Swachh Bharat Mission (Gramin)

National Key Resource Centre for Water and Swachh Bharat Mission (Gramin):

The Government of India, Ministry of Drinking Water and Sanitation has empanelled the National Centre for Good Governance, Mussoorie as one of the National Key Resource Centres on Water and SBM (G). The National Key Resource Centre (NKRC) at NCGG aims at apprising the senior management personnel and key policy makers working in this sector with the latest developments in the field and to equip them with knowledge that would help them in developing a comprehensive understanding of the sector and enable them to make more effective interventions

Swachh Bharat Mission (Gramin) and its Objectives:

To accelerate the effort to achieve Universal Sanitation Coverage and to put focus on sanitation, the Prime Minister of India, Shri Narendra Modi, launched the Swachh Bharat

Mission on 2nd October, 2014. It aims to achieve Swachh Bharat by 2019 as a tribute to Mahatma Gandhi on his 150th Birth Anniversary. The Mission's target is to improve the cleanliness levels in rural India through appropriate Solid and Liquid Waste Management (SLWM) activities by making the Gram Panchayats Open Defecation Free (ODF) clean and sanitized.

The main objectives of the Swachh Bharat Mission (Gramin) are:

- (i) to bring an improvement in the general quality of life in the rural areas;
- (ii) to accelerate sanitation coverage in rural areas to ensure all Gram Panchayats attain Nirmal status up to 2019;
- (iii) to motivate the Panchayati Raj Institutions and communities promoting sustainable sanitation facilities through awareness creation and health education;
- (iv) to encourage adoption of ecologically and economically effective

technologies for sustainable sanitation; and

- (v) to develop community managed environmental sanitation systems focusing on overall cleanliness in the rural areas.

Capacity Building Training Programmes on Swachh Bharat Mission (G) for DMs/DCs/ZP Presidents/CEOs

The Ministry of Drinking Water and Sanitation (MoDWS), Government of India has assigned the National Centre for Good Governance to organize Training-cum-Orientation Workshops on Swachh Bharat Mission (Gramin) for District Magistrates/District Collectors/Chief Executive Officers and Zilla Panchayat Presidents (District Collectors/District Magistrates/Chief Executive Officers/ZP Presidents). The objective of the programme is to create awareness, gain knowledge and learn best practices and to ensure the better implementation and sustenance of national mission across the country. In this context, a series of Orientation Training Programmes on Swachh Bharat Mission (G) were organized for District Collectors/District Magistrates/Chief Executive Officers by NCGG in the second phase during 2016-17 wherein a total of 275

DM/DCs/ZP Presidents/CEOs etc. were trained (*Annexure III*).

In addition, the NCGG has organized one Capacity Building Training Programme for Zilla Swachh Bharat Preraks (ZSBP) on SBM (G) during 2016-17 wherein a total 44 ZSBP have been trained on SBM-G (*Annexure IV*).

Besides above, 3 training programmes for Block Development Officers (BDOs) on Swachh Bharat Mission (G) were also conducted during the year 2016-17 wherein a total of 103 BDOs were trained (*Annexure V*).

Training of Trainers Workshop in CAT/CLTS for KRCs

During the year 2016-17 three training programmes in CATS/CLTS for KRCs were conducted by NCGG with the cooperation of MDWS, GoI and financially supported by UNICEF. The main objectives of these programmes were to trigger the mindset of trainers on behavioural change on sanitation issues. A total of 242 master trainers were developed the programmes were conducted in three districts of Uttar Pradesh i.e. Aligarh, Lucknow and Mau. These master trainers were developed for further utilizing their trainings on CATS/CLTS at lower level in their working areas. Details are given in *Annexure VI*.





III. Trainings 2016-2017

Mid-Career Training Programme in Field Administration for Civil Servants of Bangladesh

The National Centre for Good Governance has been engaged to conduct Mid-Career Training Programme in Field Administration for Civil Servants of Bangladesh at NCGG, Mussoorie since April, 2013. NCGG was given the mandate to train 1500 civil servants of Bangladesh by the Ministry of External Affairs.

The importance of MCTP programmes has been highlighted during the Joint Declaration dated June 7, 2015 between Bangladesh and India during the visit of Prime Minister of India to Bangladesh and subsequent commitment of India to training and capacity building of Bangladesh officials. During the visit of Bangladesh Prime Minister to India in April 8, 2017, the Prime Minister of Bangladesh expressed satisfaction on the Mid Career Training Programmes.

NCGG has successfully organized 8 programmes from April, 2016 to March 2017 and trained 222 Civil Servants of Bangladesh during the period. Thus a total of 1135 participants were trained by NCGG till March, 2017.

The objectives of the Training Programme are:

- To have an understanding of Indian Administrative and Governance Approaches.
- To gain an insight into the Indian Rural Development Approaches and Best Practices.
- To gain an insight into the Urban Development Plan and learn from the best practices adopted.
- To have an understanding of various good e-governance experiences on India in various sectors.
- To learn from the Disaster Management Techniques and approaches through Case Studies.
- To have an exposure to Good Projects.

The programmes organized during 2016-17 are listed in **Annexure VII**.

Management Development Programmes

NCGG has successfully conducted Management Development Programmes for Officers of Lok Sabha Secretariat during the year at Mussoorie in which 19 participants were trained. The programmes were very well received by the participants both for content and delivery. The details of the programmes are listed in **Annexure VIII**



Training Programme for State Civil Servants

In addition, the NCGG has also organized a Five-Day Training Programme on Public Policy and Governance for the Officers of Odisha Administrative Service in which 24 participants participated. The programme was very well received by the participants. The details of the programme are listed in *Annexure VIII*.

First Advanced Leadership Development Programme on Public Policy and Governance for Civil Servants of African Countries

The Ministry of External Affairs (MEA) had entrusted the NCGG with the task to train Civil Servants of African Countries in addition to the ongoing MCTP programmes in Field Administration for Bangladesh Civil Servants and Special Training Programme for Deputy Commissioners of Bangladesh. In this context NCGG conducted the programme for Civil Servants of African Countries during the period and the programme was well received by the participants. A total of 19 participants from Kenya , Tanzania , Tunisia and Seychelles attended the programme. The details of the programme are listed in *Annexure IX*.



FACILITIES AVAILABLE AT NCGG, MUSSOORIE

The Building Complex includes Faculty rooms, office space for staff, library, computer laboratory, conference hall, guest rooms, dining hall, kitchen, and lounge.

The Library consists of a specialized collection on regional and urban planning, environmental studies, books published by the centre and reports of various research studies conducted by NCGG. The computerized

catalogue and bibliographic services of the Gandhi Smriti Library of the Academy are also available for use of the Centre.

The Computer Laboratory has work stations, digitizing and scanning facilities, color printers, word processing and statistical software.

The Conference Hall can accommodate up to 40 participants and is equipped with multi-media facilities.



IV. Centre for Climate Change & Environment (CCC&E):

The Centre for Climate Change & Environment (CCC&E) was established in the National Centre for Good Governance (erstwhile National Institute of Administrative Research) in collaboration with the United Nations Development Program (UNDP) in 2011. Over the tenure of four years, the Centre has worked with LBSNAA and the State Administrative Training Institutes (ATIs) to develop Climate Change Training Modules for use as reference material for Civil Service Officers under-training at these institutes. The Centre is committed to build capacities of Civil Service Officers on climate change issues by enhancing their knowledge-base and skill-set for effectively addressing the challenges posed by climate change in their sectoral domains. The Centre, in its capacity as a knowledge institution, has also developed knowledge products on climate change.





Training material used by LBSNAA was reviewed and revised through engagement of KPMG India. Modules have been developed for Foundation Course, Inducting Training Programme, IAS Professional Phase I – Phase V courses. Accordingly, climate change courses were incorporated in the training programmes (Foundation Course, Phase I, Phase IV and Phase V) as per revised framework. During the year continuous follow up has been done with LBSNAA faculty and State ATIs for incorporating the modules in their training framework. Further, training material were developed for State ATIs after a Training Need Assessment exercise. KPMG India was engaged by UNDP, India to develop these modules which include common as well as region specific training modules on Climate Change for various geo-climatic zones of India i.e. Arid Zone, Central Zone, Coastal Zone, Himalayan Region, Indo-Gangetic Zone and North East Zone.



NCGG TEAM

Office Bearers and the Faculty of NCGG

	<p>Dr. Gyanendra Badgaiyan, Director General (from January, 2016 to October, 2017). Worked as a member of the IAS from 1991 to 2013 (January). He worked as Chief Economist at UNDP and Research Fellow at UN University. As a member of the IAS, he served in various policy and field level positions including Finance Secretary and Collector. He also taught at LBSNAA, Mussoorie as Professor, Economics. Studied Economics at Delhi School of Economics and Cambridge University and obtained PhD from Princeton University. He was succeeded by Shri K.V. Eapen, Secretary, DARPG, who assumed the charge of Director General, NCGG for remaining period of 2017-18.</p>
	<p>Ms. Poonam Singh, Associate Professor:-M.A. in Political Science, Post Graduate Diploma in Rural Development. Direct Trainer Skills (DTS), Lal Bahadur Shastri National Academy of Administration (LBSNAA), Mussoorie, Design of Training (DOT), DOPT, GoI & UK at LBSNAA, Mussoorie. She has 20 years of work experience in Social Sector – especially in Planning, Monitoring and Research. She has worked as a Lecturer in Gaya College, Gaya (Magadh University, Bihar) from 1990-94, worked on Bihar Education Project, DPEP and Sarva Shiksha Abhiyan (SSA) from 1998 to Sept. 2005. She has been working as an Associate Professor with the erstwhile NIAR (now NCGG) from October, 2005 and is coordinating various projects related to research, monitoring and training in governance issues. Her publications are in the area of community governance and education sector.</p>
	<p>Dr. A. P. Singh, Associate Professor: M. Phil. & Ph.D. in Statistics. He has a long experience of conducting Social Science Research and in organizing trainings at National and International levels in the field of Management, Governance, Administration and Public Private Partnership. He has expertise in the area of Statistics and other areas of social science research such as Land Reforms, Education, Health and Rural Development. He has several published works in journals of repute and has books to his credit. He has been associated with successful completion and publishing of several research studies of different social sectors. He has successfully coordinated 55 International Training Programmes for Civil Servants of various countries and several National level Training Programmes for prestigious organizations such as Lok Sabha Secretariat, State Civil Servants, Senior Officers of Coal India among others.</p>
	<p>Dr. Bhupendra Singh Bisht, Associate Professor: M.A., Ph.D. in Geography from Kumaun University, Nainital (Uttarakhand). He holds more than 20 years experience in Research, Development and Training. He has worked as a Research Scientist in GBPIHED (an organization of Ministry of Environment, Forest & Climate Change, GoI) and has also worked as a Faculty in the Uttarakhand Academy of Administration, Nainital. He has published more than 30 research papers in National & International journals of repute and edited two books on “<i>Sanitation and Health in Rural India: Problem & Management Options</i>” with Shri Alok Kumar, IAS former Deputy Director, (LBSNAA) and “<i>Decentralized Governance on Water & Sanitation in India</i>” with Shri Kush Verma, IAS, Former DG, NCGG & Dr. Aiden Cronin, Chief Water & Sanitation, UNICEF, Indonesia. Dr. Bisht has also successfully organized 90 Capacity Building Training Programmes on Water & Sanitation, Public Policy & Governance and also on Advanced Leadership Training Programmes for across the country. He has undergone many professional trainings at different places in India and abroad.</p>

	<p>Dr. Gazala Hasan, Assistant Professor: M.Com., Ph.D. (Commerce), from Jamia Millia Islamia University, New Delhi, Direct Trainer Skills (DTS) Course at LBSNAA, Mussoorie. She has been involved in various Research Studies in the Social Sector, SSA, trainings and Management Development Program.</p>
	<p>Shri Sanjeev Sharma, Research Associate:- M.A. (Sociology), M.A. (English) from HNB Garhwal University, Srinagar, Pursuing Ph.D. (Sociology) from Sainath University, Ranchi, PGDCA from MCRP University, Bhopal, Direct Trainer Skills (DTS) Course at LBSNAA, He has also completed a Certificate Course in DTP and Auto CAD from Graphic Era, Dehradun. He has published research articles in journals and books of repute and has been associated with successful completion and publishing of several research studies pertaining to different social sectors. He has Skills include Quantitative and Statistical Analysis using such packages like SPSS etc. He has been associated with successful coordination of 55 International Training Programmes for Civil Servants and several National level Training Programmes for prestigious organizations such as Lok Sabha Secretariat, State Civil Servants, Senior Officers of Coal India among others.</p>
	<p>Dr. Mukesh K. Bhandari, Research Associate: M.A. (Political Science), from H.P. University, Shimla, Ph.D. (Political Science), from H.N.B. Garhwal University, Srinagar. Diploma in Local Self Government from All India Institute of Local Self Government, Bombay, Direct Trainer Skills (DTS) Course at LBSNAA, Mussoorie. He has participated in four Training Programmes organized by Pragaya International Organization as Resource Person to impart training to District Officers and Gram Panchayat members in Himachal Pradesh and Jammu & Kashmir State “Indigenous People Rights”. Worked as field supervisor in the research programme: Assembly Election Study 2002 (postelection survey) organized by Lokniti: Centre for the study of Developing societies, Delhi, in Uttarakhand State. He has been associated with successful coordination of 55 International Training Programmes for Civil Servants and several National level Training Programmes for prestigious organizations such as Lok Sabha Secretariat, State Civil Servants, Senior Officers of Coal India among others.</p>
<p>Faculty under KRC Project:</p>	
	<p>Dr. A.K. Mishra, Consultant (Water & Sanitation Project), KRC: M.Sc. (Chemistry), B.Ed., from Kumaun University, Almora, Nainital, M.A. (Sociology), Ph.D. (Sociology) from Garhwal University, Srinagar. He holds more than 12 years experience in the area of Research, Social Mobilization, Training, Planning, Execution, Monitoring and overall management of Community-Driven, Demand-Responsive Approach based projects. He has also worked as a Specialist (Water & Sanitation) at Uttarakhand Academy of Administration, Nainital. He has acted as a Nodal Officer for the Nirmal Gram Puruskar (NGPs) Verification for the State of Himachal Pradesh and Jammu and Kashmir for the year (2007-08). He has undergone many professional trainings at different places within India and abroad specifically in Canada, Nepal and Thailand.</p>

ANNEXURE-I

Members of the Governing Body of the National Centre for Good Governance (NCGG)

1. Cabinet Secretary, Government of India, Cabinet Secretariat, Rashtrapati Bhawan, New Delhi – 110004 (Chairperson).
2. Secretary, Department of Personnel & Training (DoPT), Ministry of Personnel Public Grievances & Pensions, Government of India, North Block, New Delhi – 110 001 (Vice-Chairperson).
3. Finance Secretary, Govt. of India, Ministry of Finance, Department of Financial Services, New Delhi (Member).
4. Secretary, Ministry of Rural Development, Govt. of India, Krishi Bhavan, Dr. Rajendra Prasad Road, New Delhi – 110 001 (Member).
5. Secretary, Ministry of Urban Development, Govt. of India, Nirman Bhavan, Maulana Azad Road, New Delhi – 110 108 (Member).
6. Secretary, Deptt. of Health and Family Welfare, Ministry of Health and Family Welfare, Govt. of India, New Delhi (Member).
7. Secretary, Deptt. of School Education and Literacy, Ministry of Human Resource Development, Govt. of India, Shastri Bhavan New Delhi 110 001 (Member).
8. Secretary, Deptt. of Administrative Reforms & Public Grievances, Govt. of India, Sardar Patel Bhawan, Parliament Street, New Delhi – 110001 (Member).
9. Director, LBS National Academy of Administration, Mussoorie, Uttarakhand (Member).
10. Director, Indian Institute of Management Bangalore, Bannerghatta Road, Bangalore – 560 076, Karnataka (Member).
11. Director, National Institute of Public Finance and Policy, 18/2, Satsang Vihar Marg, Special Institutional Area (Near JNU), New Delhi – 110067 (Member).
12. Sh. B.S. Baswan, IAS (Retd.), E-12/1, Vasant Vihar, New Delhi - 110 057 (Member)
13. Smt. Aruna Roy, Civil Society Representative, Mazdoor Kisan Shakti Sangathan (MKSS), Village Devdungri, Post Barar, District Rajsamand– 313341, Rajasthan (Member).
14. Dr. Indira Rajaraman, Reputed Economist, C/o PCGM and Secretary, Secretary's Department, Reserve Bank of India, 16 th floor, Central Office Building, Shahid Bhagat Singh Marg, Mumbai – 400001 (Member).
15. Prof. Niraja Gopal Jayal, Professor, Centre for the Study of Law and Governance, Jawaharlal Nehru University, New Delhi (Member).
16. Prof. Dipankar Gupta, Distinguished Professor and Director, Center for Public Affairs and Critical Theory, Department of Sociology, School of Humanities and Social Sciences,

Shiv Nadar University, NH91, Tehsil Dadri, D 2 Cabin No. 3, First Floor, B Wing, Gautam Budh Nagar – 201 314, Uttar Pradesh (Member).

17. Prof. (Dr.) N.R. Madhava Menon, Eminent Jurist, "Devi Priya", Sairam Road, Opp. Pariksha Bhawan, Poojapura, Trivandrum – 695 012, Kerala (Member).
18. Joint Secretary (Training Division), Department of Personnel and Training, Ministry of Personnel, Public Grievances and Pensions, Block No. IV, Old JNU Campus, New Delhi – 110 067 (Member).
19. Director General, National Centre for Good Governance, Government of India, Block IV, 4th Floor, Old JNU Campus, New Delhi–110067 (Member Secretary).

ANNEXURE-II

Members of the Management Committee of the National Centre for Good Governance

1.	Secretary, DoPT, Govt. of India, New Delhi	Chairperson
2.	Director, LBSNAA, Mussoorie	Vice Chairperson
3.	Nominee of the Cabinet Secretary (AS/JS rank)	Member
4.	Additional Secretary, Department of Administrative Reforms and Public Grievances, Govt. of India, New Delhi	Member
5.	Joint Secretary, Training Division, DoPT, Govt. of India, New Delhi	Member
6.	Joint Secretary, Ministry of External Affairs, Govt. of India, New Delhi	Member
7.	Additional Secretary & FA (Home), Ministry of Home Affairs, Govt. of India, New Delhi	Member
8.	Director General, NCGG	Member Secretary

ANNEXURE-III

Sl. No.	Title of the Workshop/Training Programmes	Training Venue	Duration
1.	2-Days Capacity Building Training Programme for District Collectors/District Magistrates on Swachh Bharat Mission (G)	IIC, New Delhi	20-21 June, 2016
2.	2-Days Capacity Building Training Programme for District Collectors/District Magistrates on Swachh Bharat Mission (G)	IIC, New Delhi	18-19 July, 2016
3.	2-Days Capacity Building Training Programme for District Collectors/District Magistrates on Swachh Bharat Mission (G)	IIC, New Delhi	16-17 August, 2016
4.	2-Days Capacity Building Training Programme for District Collectors/District Magistrates on Swachh Bharat Mission (G)	IIC, New Delhi	30-31 August, 2016
5.	2-Days Capacity Building Training Programme for District Collectors/District Magistrates on Swachh Bharat Mission (G)	IIC, New Delhi	26-27 Sept., 2016
6.	2-Days Capacity Building Training Programme for District Collectors/District Magistrates on Swachh Bharat Mission (G)	IIC, New Delhi	20-21 Oct., 2016
7.	2-Days Capacity Building Training Programme for District Collectors/District Magistrates on Swachh Bharat Mission (G)	IIC, New Delhi	24-25 Oct., 2016
8.	2-Days Capacity Building Training Programme for District Collectors/District Magistrates on Swachh Bharat Mission (G)	IIC, New Delhi	7-8 Nov., 2016
9.	2-Days Capacity Building Training Programme for District Collectors/District Magistrates on Swachh Bharat Mission (G)	IIC, New Delhi	15-16 Nov., 2016
10.	2-Days Capacity Building Training Programme for District Collectors/District Magistrates on Swachh Bharat Mission (G)	IIC, New Delhi	19-20 December, 2016

ANNEXURE-IV

Sl. No.	Title of the Workshop/Training Programmes	Training Venue	Duration
1.	3- Days Capacity Building Training Programme for Zilla Swachh Bharat Preraks on Swachh Bharat Mission (G)	NASC, Pusa Campus, New Delhi	23-25 March, 2017

ANNEXURE-V

Sl. No.	Title of the Workshop/Training Programmes	Training Venue	Duration
1.	3-Days Capacity Building Training Programme for Block Development Officers on Swachh Bharat Mission (G)	Lucknow, U.P.	11-13 April, 2016
2.	3 Days Capacity Building Training Programme on Swachh Bharat Mission (G) for Block Development Officers for the State of Chhattisgarh	Chhattisgarh Academy of Administration, Nimora, Raipur	7-9 December, 2016
3.	3 Days Capacity Building Training Programme on Swachh Bharat Mission (G) for Block Development Officers for the State of Bihar	BIPARD, Patna	23-25 January, 2017

ANNEXURE-VI

Sl. No.	Title of the Workshop/Training Programmes	Training Venue	Duration
1.	5-Days ToT Workshop in CBCBC for KRCs	Mau, Uttar Pradesh	4-8 April, 2016
2.	5-Days ToT Program for KRCs on CATS/CLTS	Aligarh, U.P.	16-20 May, 2016
3.	5 Days Training Programme on CLTS for the State of U.P. in Gautam Budh District	Vikas Bhawan, Surajpur, Greater Noida, Gautam Budh Nagar	26-30 March, 2017

ANNEXURE-VII

Mid Career Training Programme in Field Administration for Civil Servants of Bangladesh

Sl. No.	Name of the programme	Dates	Venue
1.	Mid Career Training Programme in Field Administration for Civil Servants of Bangladesh	23 rd May, 2016 to 4 th June, 2016	Mussoorie-Delhi
2.	Mid Career Training Programme in Field Administration for Civil Servants of Bangladesh	13 th July, 2016 to 25 th July, 2016	Mussoorie-Delhi
3.	Mid Career Training Programme in Field Administration for Civil Servants of Bangladesh	1 st August, 2016 to 11 th August, 2016	Mussoorie-Delhi
4.	Mid Career Training Programme in Field Administration for Civil Servants of Bangladesh	28 th September, 2016 to 10 th October, 2016	Mussoorie-Delhi
5.	Mid Career Training Programme in Field Administration for Civil Servants of Bangladesh	7 th November, 2016 to 19 th November, 2016	Mussoorie-Delhi
6.	Mid Career Training Programme in Field Administration for Civil Servants of Bangladesh	29 th November, 2016 to 11 th December, 2016	Mussoorie-Delhi
7.	Mid Career Training Programme in Field Administration for Civil Servants of Bangladesh	2 nd January, 2017 to 14 th January, 2017	Mussoorie-Delhi
8.	Mid Career Training Programme in Field Administration for Civil Servants of Bangladesh	6 th March, 2017 to 18 th March, 2017	Mussoorie-Delhi

Annexure-VIII

Management Training Programme and Training Programme for State Civil Servants

Sl. No.	Name of the Programme	Dates	Venue
1.	Management Development Programme for Senior Officers of Lok Sabha Secretariat	13 th – 17 th June, 2016	Mussoorie
2.	Residential Domestic Training Programme for the officers of Odisha Administrative Service	17 th – 21 st October, 2016	Mussoorie

ANNEXURE-IX

First Advanced Leadership Development Programme on Public Policy and Governance for Civil Servants of African Countries

Sl. No.	Name of the programme	Dates	Venue
1.	First Advanced Leadership Development Programme on Public Policy and Governance for Civil Servants of African Countries	7 th to 19 th March, 2017	Mussoorie-Delhi



National Centre for Good Governance

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